

Mexico City, on February 12, 2026.

To the Annual Ordinary General Shareholders' Meeting of
Becle, S.A.B. de C.V.
Present

Dear Sirs,

As Chairman of the Board of Directors of Becle, S.A.B. de C.V. (the "Company") and per the provisions of article 28, section IV, subsection e) of the Securities Market Law (the "LMV", per its acronym in Spanish), on behalf of this body, I present to you the annual report on the operations and activities in which the Board of Directors intervened during the fiscal year from January 1 to December 31, 2025.

During the aforementioned fiscal year, the Board of Directors met to hold meetings on five occasions on the following dates: (i) February 26, (ii) April 29, (iii) July 23, and (iv) October 22.

In the adopted Board of Directors' Meetings, among other matters, the Company's consolidated quarterly results were discussed and approved, with the corresponding resolutions being recorded in the minutes drawn up for that purpose at each of the Board of Directors' Meetings, which have been duly entered in the book of minutes of the Company's Board of Directors' Meetings.

It is worth mentioning that all the Board of Directors' meetings were attended by the number of directors necessary to achieve a quorum for the installation of each meeting.

In addition to the approval of the financial statements and other reports presented on a quarterly basis of the Company's consolidated results, per the LMV and other applicable provisions, as well as the Company's bylaws, the Board of Directors discussed and approved the following operations or activities, among others, at the Board of Directors' Meetings:

1. The budget for the 2025 fiscal year was approved.
2. Transactions between related parties were approved.
3. The proposed dividend decree for 2025 was approved and will be presented to the Shareholders' Meeting for authorization.

4. The Company's audited consolidated financial statements for the fiscal year ended December 31, 2023, were approved.
5. The reports referred to in Article 28 Section IV of the Securities Market Law were approved, as well as their submission to the Company's annual ordinary general shareholders' meeting for approval.
6. It was approved to ratify the Policies for the acquisition and placement of treasury stock.
7. The appointment of PricewaterhouseCoopers, S.C., as the Company's independent external auditor for the 2025 fiscal year was ratified, as well as the financial proposal to be paid to said external auditor.

Sincerely,

Juan Domingo Beckmann Legorreta
Chairman of the Board of Directors of
Becle, S.A.B. de C.V.